

## Horses:

- Current herd stands at 22. No change since the last report.
  - We rejected one trial horse “Hugh” in the month of August – he proved to be unsuitable during his 3 week trial.
  - We have multiple potential new horses in the pipeline – trials, as appropriate after prescreening, TBD.
- Horse workload efficiency for the Summer program 2021 (June through August):
  - Maximum available horse usage (all horses working at their maximum availability) was 1773 units over 9 weeks.
  - Actual available horse usage (this is maximum less unsound or unwell horses) was 1730 units, 98% of maximum.
  - Actual utilized horse usage was 1102 units, this equals 64% of actual available usage.  
*This is lower than the usage number for Summer 2019 which was at 75% of actual available, even despite a herd reduction of 15%. At least in part, this is a reflection of the weekly camp size being reduced from 14 campers per week to 10.*  
*In our largest program operation years (pre 2018), our horse usage utilization was frequently at 80-85%. The reduction in program size since that time has been responsible for the lower utilization rates.*

For your reference, herd utilization stats:

Summer semester 2020 = 19%\*\*

Fall semester 2020 = 53%\*\*

Winter semester 2021 = 53%\*\*

Spring semester 2021 = 53%\*\*

\*\*These numbers are not representative of real potential, numbers were greatly limited by COVID restrictions and fallout.

## Building & Grounds:

### **20-21 Capital projects:**

- Roof replacement on the Bacon shed completed September 13, 2021

### **21-22 approved capital projects:**

- Air Conditioning mechanicals upgrade – replacing our air handlers and condensers that are 20 years old. We should see energy savings when upgrading to more efficient systems.
- Sidewalk installation – outside the classroom door and the small door in the lounge; will enhance safety with surfaces that will be more easily maintained during winter weather.
- Roof and windows at the caretaker’s house – current in their 25<sup>th</sup> year, these are due for upgrades since most are not functioning correctly or at all (windows) and the roof should be replaced before it is problematic.
- Outdoor arena fencing and footing surface replacement – last remodeled in 2007, the footing is past its 10 year life expectancy and is not responding to maintenance dragging (becoming hard packed and very dusty) while the wood fencing boards are buckling and posts are deteriorating.
- Picnic tables face lift – materials cost to resurface the seats and tops of our now most popular meeting place: our picnic tables.

Respectfully submitted,

Holly Sundmacker  
Equine Operations Director